



# Boosting banking resiliency in Australia

ANZ transforms mainframe environment with highly flexible and mirrored IBM zSystems

by Karen Boush

6-minute read



**A**t Australia and New Zealand Banking Group Limited (ANZ), the job of overseeing the mainframe infrastructure belongs to David Squires, Mainframe Hardware Engineer – Enterprise Compute who says, “I love the mainframe, love what it’s all about.”

For more than 22 years, Squires has worked in various roles supporting ANZ’s mainframe server and storage environment, which runs many of the bank’s core banking, messaging,



development, test and other mission-critical systems.

His current responsibilities include capacity planning, hardware configuration and lifecycle management. He also helps optimize IT services to

meet business and customer needs, including leading efforts to ensure mainframe recoverability and resilience.

More than 8.5 million retail and business customers depend on ANZ for banking services and it is important,

for both the bank and customers, to minimize server downtime.

The bank's approach to high availability and disaster recovery (DR) incorporates a range of potential outage scenarios. These include unexpected outages caused by natural catastrophes, cyberattacks and expected outages, such as when servers are taken offline for upgrades, configuration changes or DR exercises. "Our IT strategy is that we've got to be able to deal with all of them," Squires says.

ANZ must also ensure it has a resilient, agile infrastructure that can quickly adapt to and support changing customer expectations, including anytime, anywhere banking. Furthermore, it must comply with industry regulations and guidelines for business continuity.

Replaces quarterly  
DR exercises with  
streamlined site  
swaps every

6

months

Enables flexible  
inter-site and  
intra-site capacity  
during outages,  
helping ensure

faster

recovery times

For many years, the bank maintained two infrastructure sites. The primary site had two IBM® zSystems servers to run production workloads. A secondary DR site, located more than 100 km away, had a separately configured IBM zSystem server. In the event of a disaster at the primary site, the DR site would go live and use capacity backup (CBU) engines to replace lost capacity.

Although ANZ met all existing industry requirements for business continuity, the primary/DR design and associated processes came with testing limitations. For example, the bank could only run a test for up to 10 days at the DR site. Also, Squires and his team could only run isolated DR testing at the DR site four times a year. They wanted to take it to the next level, regularly move sites for extended periods and no longer use test scenarios.

“IBM has been an important partner in developing the IT strategies and technologies for the mainframe at ANZ. Ours is not so much a customer-vendor relationship as it is a partnership.”

**David Squires**, Mainframe Hardware Engineer –  
Enterprise Compute, Australia and New Zealand  
Banking Group Limited

# Multiple recovery options

Seeing opportunities for change and improvement, ANZ embarked on a transformation of its mainframe infrastructure environment starting with its z13® upgrade in 2015. The regulatory landscape was growing increasingly stringent, with increased requirements expected on availability requirements.

“We wanted to make sure that as a bank we were well placed to exceed requirements into the future,” Squires says. “It was an opportunity to streamline, simplify and add resilience to our recovery processes and add much more functionality and options to the whole process at the same time.”

As part of the transformation, the ANZ Enterprise Compute team sought



to take advantage of the newest **IBM System Storage DS8000®** series and other innovative IBM technologies. It learned about some of these advancements through participation in the **IBM Systems Early Program**, which gives the bank access to beta version

IBM offerings and IBM developers who can assist with implementation.

Squires and the team redesigned the recovery systems and processes so that the bank no longer maintains primary and DR sites. Instead, it has one primary

site and one alternate site, each with two IBM zSystems servers. All four server systems, including central storage, network connections, FICON and encryption cards, are identically configured. In the event of a disaster, any of the four servers can run the bank's core systems, helping ensure inter-site and intra-site recovery without impact to the business.

"We are driving what in my opinion are industry-leading processes by having everything mirrored," Squires says.

Other IBM technologies were added in 2016 to enable the transformation. These included the IBM zSystems disk channel subsystem function, which significantly simplifies storage configuration by allowing for a single address range across both sites. In addition, the [HyperSwap](#)<sup>®</sup> (PDF, 875 KB) function, part of the [IBM z/OS](#)<sup>®</sup> operating system,

accelerates multi-target storage swaps without requiring outages, enabling storage to be mirrored across and within sites. Furthermore in 2018, ANZ requested additional streamline features for IBM Copy Services Manager technology on DS8000 systems which orchestrates data replication and failover and fallback mechanisms between the different sites.

In 2020, ANZ was consulted in the early design phase for one of the most recently developed IBM technologies, the IBM Flexible Capacity for Cyber Resiliency solution. This is a new IBM z16™ offering that will further enhance ANZ mainframe environment processing capacity flexibility between primary and alternate data centers. It is designed to provide increased flexibility and control for organizations that want to shift product capacity between different sites for up to one year. It also features automation based on

IBM Geographically Dispersed Parallel Sysplex<sup>®</sup> (GDPS<sup>®</sup>) technology.

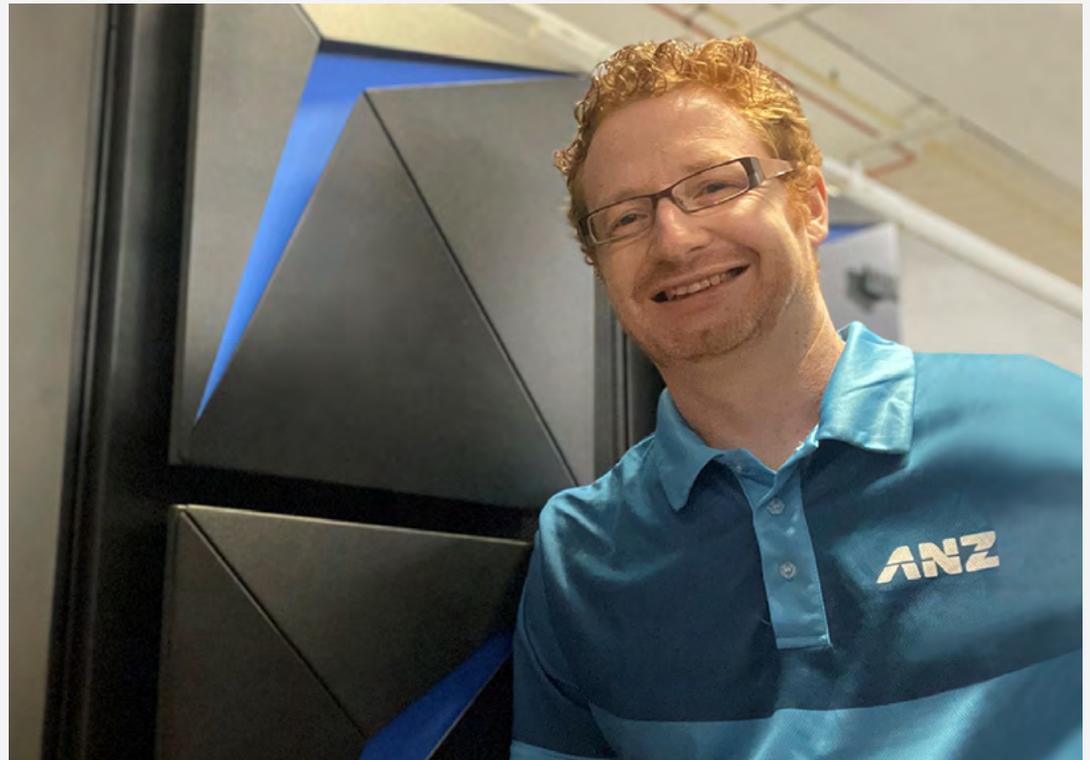
ANZ is now better prepared to respond to expected and unexpected outages, which will help reduce business risk. In the event of an outage at the primary site, the bank can quickly transfer mission-critical functions' server and storage capacity within and across sites, a capability that is designed for minimal or no loss of operational continuity. ANZ can choose whichever option works best based on specific threats or situations and can also maintain continuity until primary site functions are restored.

The integration of these capabilities is providing a significant degree of operational resilience and continuity confidence for bank executives. "With all this IBM technology, and our system design, we have multiple recovery options available to us," Squires says.

# A more flexible and dynamic environment

Over the past few years ANZ has become a more flexible and efficient organization thanks to its newly simplified mainframe environment and automated processes. For example, the bank no longer needs to run exercises on a standby DR site four times a year. Rather, site swaps are business as usual (BAU) activities, performed approximately every six months and requiring fewer resources. In addition, system recovery times are shortened.

“The transformation gives us a much more flexible, dynamic environment, which means we can move systems around. We have better utilization of



*David Squires, ANZ Mainframe Hardware Engineer – Enterprise Compute*

capacity. Our redundancy is better. And we can swap sites remotely,” Squires says.

ANZ now manages infrastructure lifecycle management as BAU tasks, migrating to its IBM z15™ servers utilizing its flexible environment. The z15 has provided advanced data privacy, security and extended cyber resiliency capabilities. With increased flexibility to rapidly swap capacity between sites, the bank will be able to deploy new servers faster, without requiring downtime.

Despite the COVID-19 pandemic, the migration has stayed on schedule.

“Thanks to our mainframe design we are able to work remotely in a much more successful way. We haven’t had any issues with our site swaps, and we haven’t had any issues with system upgrades,” Squires says. At the outset of the pandemic, ANZ was able to quickly respond to increased customer demand for remote services because the bank’s upgraded infrastructure was already in place.

The ANZ Enterprise Compute team plans to continue collaborating with IBM to streamline processes and enhance the bank’s IBM zSystem

platform. “I’m looking forward to it, learning about what’s on the horizon and working with IBM to install new technologies,” Squires says.

ANZ sees lasting value in how it has transformed its mainframe environment, especially in terms of agility. “We no longer have one option – we have multiple options with the capacity to follow where we move our systems,” Squires says. “This means we can deploy much faster, which is our cost savings to the bank. As a team, we’re very proud of the transformation we’ve gone through.”

“We had a plan and a roadmap, and we kept moving forward as new technologies were developed and became available. This is the result of a years-long journey with IBM.”

**David Squires**, Mainframe Hardware Engineer – Enterprise Compute, Australia and New Zealand Banking Group Limited



### **About Australia and New Zealand Banking Group Limited (ANZ)**

With a history dating back 186 years, [ANZ](#) (external link) is a multinational banking and financial services company headquartered in Melbourne. The company is among the top four banks in Australia, the largest banking group in New Zealand and the Pacific region, and among the top 50 banks in the world. ANZ employs nearly 46,000 people who carry out the company's mission to share a world where people and communities thrive.

### **Solution components**

- IBM® Flexible Capacity for Cyber Resiliency
- IBM HyperSwap® (PDF, 875 KB)
- IBM Systems Early Program
- IBM System Storage DS8000®
- IBM zSystems
- IBM z15™
- IBM z16™
- IBM z/OS®

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