

# in the Retail Supply Chain Disruption has led to holes on shelves and swift changes to consumer shopping behavior, including an acceleration

**COVID-19 Has Driven Disruption** 

Supply Chain Resilience

in online shopping and demands for omnichannel fulfillment. When consumers were asked if they would switch retailers if

certain services were not offered, responses indicated that:

will likely or very likely go elsewhere if they do not have visibility into 47.6% store inventory and prices online.

will likely or very likely

will likely or very likely









go elsewhere if buy-online-pickup-in-store is not offered.





go elsewhere if curbside pickup is not offered.

of consumers report that they

Consumers want what they want when they want it, fulfilled where

market forces and unexpected events dictate. This requires resilience.





Grocers have fewer chances to get it right, but the payout is big when they do. **KEY TAKEAWAY** 

and their basket size has increased.

still mostly or completely shop in-store, but

the frequency of their visits has decreased

Source: IDC Retail Consumer Insights Survey, September 2020

and how they like. The supply chain must be able to pivot as

# **Resiliency Is Top Priority** of organizations identify improving resiliency as one of the top 3 areas driving

**Resilient Supply Chains Are** 

the Key to Mitigating Disruption

of organizations identify

Visibility Is the Key to Building a Resilient Supply Chain

change in their supply chains.





as the top strategic priority for digital transformation at their companies, today and in the future. Source: IDC Supply Chain Survey, April 2020

being resilient to potential external supply chain disruptions



63.0%



lack of resilience as one of their top 3 gaps that are most likely to be problematic to supply chains if not addressed. Source: IDC Supply Chain Survey, April 2020



across their enterprises,

including into systems

such as order and

inventory management. This leads to a lack of

actionable data, workflow

Visibility challenges: Siloed systems **Poor visibility** Lack of insights Retailers cannot see Poor visibility A lack of insights into

### inefficiencies, revenue loss, and product waste.

**How Can Organizations Achieve Visibility?** Visibility into inventory, demand, and external disruptive events, along

exposes organizations

simultaneously to

revenue and product loss.

In grocery retailing, the

stakes are particularly

high when poor visibility

leads to the expiration of items and an inability

to manage perishables.

with the agility to move inventory, is the key to achieving resilience. **KEY TAKEAWAY** Control towers overlay silos to provide an end-to-end view and one version of the truth across the multi-enterprise network and supply chain. This provides one view of inventory at rest

of companies say that

Source: IDC Supply Chain Survey, April 2020

and in motion for real-time accurate available-to-promise (ATP).

both inventory and

demand makes it difficult

to manage inventory availability of specific

SKUs at specific locations

whenever customers

want, failing to meet

their expectations.





Decision Making to Manage Disruption **Are Increasingly Important** 

they are currently engaged in efforts to

improve supply chain visibility.

## external events, leveraging data like weather and social news, and correlate with internal data to determine impacts. Modern control towers leverage machine learning (ML) to retain institutional knowledge and support decision making, enabling optimal supply chain orchestration of inventory and minimizing the impact of disruptions.

To have a true end-to-end view, organizations need AI that can detect

Compared to their actual (after COVID-19 adjustments),

Al allows retailers to see, analyze, predict, and act. By learning from decisions made in individual scenarios, Al enables problem-solving power to grow stronger and stronger.

spending in 2020

With better abilities to sense demand and move product where it needs to go even amidst disruption, retailers maximize inventory fulfillment, improve management of perishables, minimize expired and spoiled items, and maximize customer happiness.

The ability to drill down

into its individual nodes

of organizations expect

to increase in 2021.

their spending on AI/ML

## A bird's-eye view of the end-to-end supply chain

Across this vast array of data points, retailers must be able to make informed and timely decisions, which requires Al. Otherwise, supply chains will not be able to perform optimally.

> Supply chain execution has become an enabler of competitive advantage for retailers.

> > **CHOOSE A MODERN CONTROL TOWER** THAT OFFERS BEST-IN-CLASS CAPABILITIES:

Real-time supply chain orchestration

Machine learning capabilities to help build organizational knowledge

Visibility into the external environment Platform support for agile and effective collaboration

Automate your supply chain with intelligent orchestration. IBM Supply Chain Control Tower, empowered by the industry-leading AI, provides the actionable

insights you need to orchestrate your end-to-end supply chain network, identify and understand the impact of external events to predict disruptions,

and take actions based on recommendations to mitigate the upstream and downstream effects.

### 86.0% have prioritized have already have plans to implement them in 12 months investment in them implemented them Source: IDC Supply Chain Survey, April 2020

38.0%

Source: COVID IT Spending Survey Wave 12

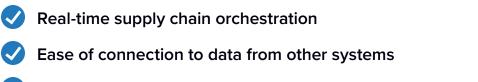
**KEY TAKEAWAY** 

**Guidance and Next Steps** 

**Organizations require:** 

Among organizations, interest in control towers is high:







Learn to respond faster to changes, enable smarter collaboration and drive operational automation with: **IBM Supply Chain Control Tower**