IBM Institute for Business Value

Return on mobile Capturing the value beneath the surface

Mobile has become essential to the way we do business





Over 27% of global online transactions are now conducted on mobile devices

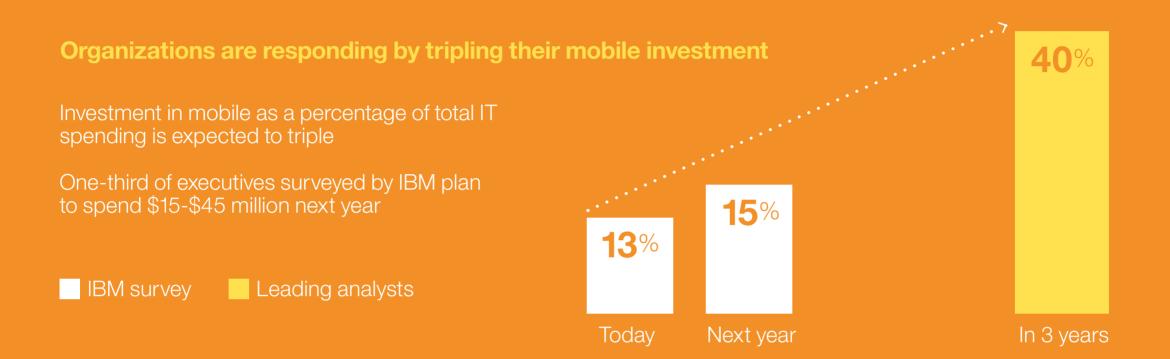
More than **165,000** mobile health apps exist today



By 2017, 30% of travel sales in the United States will be generated through a mobile device



Mobile commerce market is expected to be worth \$467.3 billion in 2019



With multiple goals targeted, even the "most successful" mobile initiatives fail to achieve them

Expand into new products and services Expand into other industries Identify and create new business models Avoid new costs not currently incurred



Mobile initiatives achieve positive ROI over accelerated time periods

Executives surveyed report significant return on mobile

average revenue increase



\$12.6 M average annual mobile spend

Top performers report key behaviors that help them capture greater value from their mobile initiatives

mobile portfolio



Manage key components of the portfolio internally

> Optimize the balance of commercial off-the-shelf products (COTS) and

custom solutions

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